

London Arena PLC

GLOBAL INVESTMENT · STRATEGY CENTRE

CAPABILITY STATEMENT · NOVEMBER 2026

The *headquarters* of global investment.

London Arena PLC directs large-scale investment in infrastructure, construction, energy, sustainability, critical minerals and digital infrastructure — setting strategy in London, deploying capital with discipline, and driving execution worldwide through its partners.

WWW.LONDON-ARENA.COM

ABOUT

The headquarters behind the world's major investments.

A global investment and strategy management centre — strategy set in London, capital deployed with discipline, execution delivered worldwide.

Why London Arena exists.

London Arena PLC was established on a clear conviction: large-scale investment in infrastructure, construction, energy and sustainability needs a headquarters — one centre where strategy, capital and standards are set, and from which execution is commanded — rather than another firm competing to build a single part.

London was chosen as headquarters for deliberate reasons: access to capital markets, a common-law contracting base, and a credible bridge between investment ecosystems across the world.

Public company status reflects a long-term ambition — to scale through disciplined partnership and, in time, broader capital relationships — and holds the company to a higher standard from day one.

London Arena invests across six connected sectors — infrastructure, construction, energy, sustainability, critical minerals and digital infrastructure — because the investments that matter most cut across them, and commanding them from one centre is where it adds the most value.

KEY FACTS

LEGAL FORM
Public Limited Company (PLC), England and Wales

COMPANY NUMBER
17214767

REGISTERED OFFICE
Unit 2 Brookmead Ind. Est., Jessops Way, Croydon, Surrey CR0 4TS, United Kingdom

OFFICES
London · İstanbul · Ankara

INVESTMENT ARENAS
Infrastructure · Construction · Energy · Sustainability · Critical Minerals & Metals · Digital Infrastructure

PRESIDENT OF THE BOARD
Muhammet Sağlık

WEBSITE
www.london-arena.com

GUIDING PRINCIPLES

Three values.

01

Conviction

Investment follows the analysis — new technologies and approaches brought into mature markets.

02

Integrity

London Arena builds long-term partnerships, not transactional handovers. Confidentiality is contractual.

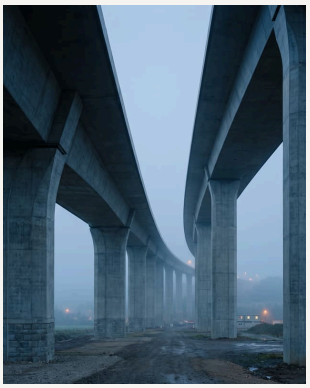
03

Sustainability

ESG is treated as one of the arenas of investment — not an external pressure.

Six sectors. One headquarters.

Investment concentrates in six interconnected sectors. Strategy is set at the centre; execution is delivered in the field with partners.



Infrastructure

London Arena directs investment into government and municipal infrastructure: strategy, finance, risk and the commercial interface run from the centre, while the build is delivered on site by specialist partners under its direction.

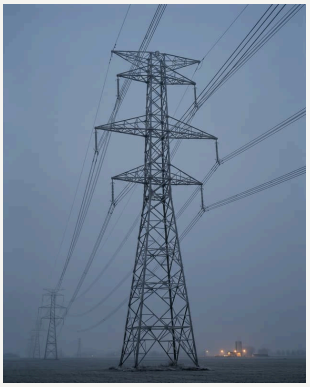
- Government & municipal infrastructure
- Motorways, bridges & transport corridors
- Civil works & large programmes
- Public utilities — water, waste, urban systems



Construction

Commercial, industrial and residential development. London Arena sets the investment strategy, arranges the capital and the delivery framework, and oversees the build from first contract to handover — executed on site by the specialists best placed to do it.

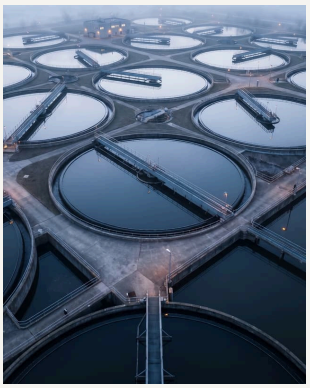
- Commercial & mixed-use development
- Industrial & logistics facilities
- Residential & urban development
- Design, build & delivery coordination



Energy

From thermal and solar generation to fuel supply and procurement, London Arena directs the capital, partners and supply chains that move energy investments from thesis to delivery — across global markets.

- Thermal and renewable generation
- Solar and wind project structuring
- Fuel supply and procurement
- Grid, storage and balancing partners



Sustainability

Carbon reduction, industrial water treatment and biogas are investment arenas, not a statement. Every investment is screened for environmental and social risk before strategy is committed.

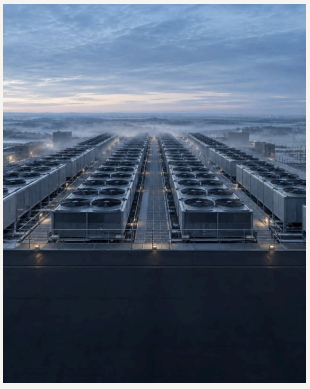
- Carbon footprint reduction
- Industrial water treatment, recovery & reuse
- Biogas production for energy recovery
- ESG screening across every investment



Critical Minerals & Metals

London Arena manufactures lead and antimony products at its group production facilities and exports them to industrial buyers worldwide — with the quality control, compliance and logistics discipline that strategic materials demand.

- Lead and antimony production at group facilities
- Export to industrial buyers in international markets
- Quality control, assay and specification management
- Long-term supply and offtake agreements



Digital Infrastructure

London Arena delivers data centres end to end: site selection and permitting, power and cooling, construction, connectivity and commissioning, carried as one programme from investment decision to handover. The sector also includes Arena AI, the company's enterprise AI platform.

- Site selection, land and permitting
- Grid connection, power distribution and back-up generation
- Cooling systems — air and liquid
- Fibre connectivity and network infrastructure

ARENA AI

Enterprise data, turned into decisions.

Big-data analytics | Machine learning | Generative AI | Decision support

Finance & investment management — capital, structured and stewarded from London.

Every investment London Arena directs rests on its capital. That capital is structured, arranged and managed with institutional discipline — from the first mandate to final realisation.

One capital discipline across all six sectors.

Infrastructure, construction, energy, sustainability, critical minerals and digital infrastructure each carry their own risks, cash-flow profiles and financing markets. All six are brought under one capital discipline: the same standards of structuring, governance and reporting, wherever the investment sits.

London Arena's finance function works alongside the sector teams from the first decision — so the capital structure is part of the investment thesis, not an afterthought.

DISCIPLINES

Six disciplines, one standard.

01

Capital structuring

Equity, debt and hybrid structures designed around each investment's risk and cash-flow profile; vehicles and risk allocation set before commitment.

02

Project & structured finance

Senior and mezzanine debt, with export-credit and development-finance participation, arranged to fit the project's lifecycle.

03

Investment management

Portfolio construction, asset management and performance monitoring for the investments London Arena directs, against agreed targets and limits.

04

Transaction advisory

Valuation, due-diligence coordination, negotiation and closing — from term sheet to financial close.

05

Risk & compliance

Investment risk frameworks, anti-money-laundering and know-your-customer controls, conflicts management and regulatory reporting.

06

Investor reporting

Clear, periodic reporting to investors, lenders and boards — performance, risk and ESG in one view.

OPERATING MODEL

From headquarters to the field, one discipline.

Every investment runs on the same five-stage framework.

01	Identify	Markets and projects worth investing in are identified — with feasibility, regulation and stakeholder readiness assessed before any commitment is considered.
02	Structure	Strategy is set at the centre: investment thesis, partner roles, financing, risk allocation and the regulatory pathway — before scope is committed. Most projects fail here; it is treated as the decisive stage.
03	Partner	The right partners are fielded for execution — contractors, technology providers and suppliers from London Arena's international network, contracted under disciplined NDAs.
04	Coordinate	A single, direct line runs between headquarters and the field. Across the lifecycle, the commercial and stakeholder interface is held centrally — buyers, partners, regulators, financiers.
05	Deliver	Delivery is tracked against scope, schedule and sustainability commitments. London Arena's role continues through close-out and post-completion review.

PARTNER ECOSYSTEM

The delivery network behind the headquarters.

EPC contractors

For civil works, energy infrastructure and water systems.

Technology providers

Renewable energy, water treatment, biogas and carbon management.

Equipment OEMs

For fuel supply, industrial systems and infrastructure components.

Advisory partners

Legal, financial and technical due diligence.

SUSTAINABILITY · CARBON ARENA

Carbon Arena – where carbon is measured, managed and reported.

Carbon Arena is London Arena PLC's corporate carbon management platform. It brings corporate and product carbon footprints, water footprints, CBAM obligations and sustainability reporting together in one AI-assisted digital infrastructure, aligned with international standards.

6	15	8
solution areas	sector-specific methodologies	international standards and frameworks

PLATFORM

From data to decision: four modules, one platform.

Data collection & validation

Integration with ERP, IoT and third-party systems; emissions data collected and validated at source.

Targets & scenarios

Reduction targets set, scenarios modelled and performance tracked over time.

Offsetting & carbon credits

Emissions offsetting, with carbon-credit portfolios managed and reported.

AI-assisted analysis

Insight and reduction recommendations drawn from emissions data, and an AI assistant that answers questions instantly.

STANDARDS & FRAMEWORKS

ISO 14064-1 | ISO 14067 | ISO 14046 | GHG Protocol | CBAM | TSRS | IFRS S2 | GRI

See Carbon Arena with your own data. Or write directly to: info@london-arena.com



LONDON · WORLDWIDE

Wherever capital flows, direction follows it — set in London, delivered in the field.

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